

1 **IN THE MATTER OF** the *Public*
2 *Utilities Act*, (the “Act”); and
3
4 **IN THE MATTER OF** capital expenditures
5 and rate base of Newfoundland Power Inc.; and
6
7 **IN THE MATTER OF** an application by
8 Newfoundland Power Inc. for an order pursuant
9 to sections 41 and 78 of the *Act*:
10 (a) approving a 2021 Capital Budget of \$111,298,000;
11 (b) approving certain capital expenditures related to
12 multi-year projects commencing in 2021; and
13 (c) fixing and determining a 2019 rate base of
14 \$1,153,556,000.
15

**PUBLIC UTILITIES BOARD
REQUESTS FOR INFORMATION**

PUB-NP-001 to PUB-NP-012

Issued: August 19, 2020

- 1 **PUB-NP-001** Please highlight any actions that Newfoundland Power has taken in response
2 to the current economic conditions within Newfoundland and Labrador to
3 control and/or reduce capital expenditures while maintaining reliable service.
4
- 5 **PUB-NP-002** Newfoundland Power states (Volume 1, Tab 2021 Capital Plan, page 40, lines
6 24-26) “The potential impacts of the ongoing COVID-19 public health crisis
7 on Newfoundland Power’s future operations and capital program are currently
8 unclear. The capital plan has not been adjusted to reflect any potential impacts
9 of COVID-19.”
- 10 i. Has NP contacted potential manufacturers/suppliers to discuss the
11 availability of the materials and contract labor required to complete the
12 requested 2021 projects? If yes, please discuss. If no, why not?
13 ii. What impact, if any, does COVID-19 have on Newfoundland Power’s
14 load forecast over the next three years? Please describe the potential
15 impacts of a reduced load forecast, should it occur, on this year’s and
16 future years’ capital budgets.
17
- 18 **PUB-NP-003** Newfoundland Power (Volume 1, Tab 2021 Capital Plan, Table A-3 on page
19 A-3) indicates that an historical pattern is used as the costing method for 17 of
20 the 40 capital projects and approximately 45% of the total proposed 2021
21 capital budget (\$49.9 million of the \$111.3 million). Some examples of annual
22 projects that are based on historical expenditures with an adjustment for
23 inflation include Extensions (Pooled) - \$10,891,000 (Schedule B, page 29 of
24 98), Services (Pooled) - \$3,110,000 (Schedule B, page 34 of 98), and
25 Transformers (Pooled) - \$5,945,000 (Schedule B, page 41 of 98). These
26 particular examples include an estimate for customer growth and/or the
27 accommodation of customers’ increased electrical loads.
28
- 29 When using historical patterns to develop an estimate for the proposed capital
30 budget, please discuss how Newfoundland Power combines the Province’s
31 past, current and forecast economic and demographic conditions when
32 developing these estimates.
33
- 34 **PUB-NP-004** Given the current pressures on customer rates has Newfoundland Power
35 considered whether there is an opportunity to delay or reduce capital
36 expenditures? For example, has Newfoundland Power considered whether
37 continued expenditures on improved reliability initiatives (e.g., Distribution
38 Automation) are required given Newfoundland Power’s SAIDI/SAIFI metrics
39 in comparison to the Canadian Electrical Association average for Canadian
40 utilities?
41
- 42 **PUB-NP-005** Has Newfoundland Power discussed/reviewed their plans for its new
43 Customer Service System with Newfoundland and Labrador Hydro with a
44 view to incorporating both of the utilities’ requirements into one
45 comprehensive system that could serve both utilities’ service territories given
46 the following listed below. If yes, please provide details and reasons for
47 deciding not to pursue a joint solution. If no, please explain the rationale for
48 not doing so. Please address each of the bullets below in your response as
49 appropriate.

- 1 • The size of the required investment is in excess of \$31 million.
- 2 • The commonality of many service processes across electric utilities. The
- 3 analysis of Ernst & Young LLP (Volume 1, Tab Customer Service
- 4 Continuity Plan, page 12 of the June 2020 report, lines 17-20) stated
- 5 “From a functional perspective, EY assessed that Newfoundland Power’s
- 6 customer service business processes are similar to those of other utilities.
- 7 Approximately 80% of customer service business processes are common
- 8 across utilities. These processes are readily delivered in a modern CIS
- 9 through the base package or standard configuration.”
- 10 • The consistent customer satisfaction level for Newfoundland Power’s
- 11 service delivery may indicate that there is time for additional consultation
- 12 with Newfoundland and Labrador Hydro given that there has been no
- 13 recent customer-perceived degradation of service. Volume 1, Tab
- 14 Customer Service Continuity Plan, page 7 of the Customer Experience
- 15 Report, lines 3-4 stated “Customers’ overall satisfaction with the
- 16 Company’s service delivery has averaged approximately 86% annually
- 17 over the last 5 years. This is consistent with longer-term trends.” Footnote
- 18 13 of the same page states that “Overall satisfaction with Newfoundland
- 19 Power’s service delivery averaged approximately 86% over the last
- 20 decade (2010 to 2019).”
- 21 • The potential opportunities for further capital-saving collaboration with
- 22 respect to the Geographic Information System and Outage Management
- 23 System (scheduled in 2024 and 2025) as well as the replacement of the
- 24 current VHF radio mobile system (scheduled in 2023).

PUB-NP-006

26 In the Customer Service Continuity Plan, Attachment C, Accounting
 27 Assessment, there are references to the guidance provided on the recognition
 28 of software costs in the FASB Accounting Standards Codification (“ASC”),
 29 particularly with ASC 350-40 Internal Use Software which provides guidance
 30 on which costs should be capitalized and which costs would be considered
 31 more general in nature and should be expensed.

32
 33 Newfoundland Power has estimated that approximately \$2.9 million of the
 34 total project cost of \$31.6 million would be categorized as costs to be
 35 expensed.

- 36 i. ASC 350-40, paragraph 350-40-25-1 states that internal and external costs
- 37 incurred during the preliminary project stage shall be expensed as they are
- 38 incurred. Please confirm if all of the costs for Newfoundland Power’s
- 39 Pre-Implementation stage are included in the \$2.9 million of costs to be
- 40 expensed? If not, please explain why.
- 41 ii. Page 2 of Attachment C, lines 16-19, indicate the costs included in the
- 42 \$2.9 million are related to data conversion, employee training and certain
- 43 activities related to the Request for Proposals process. Please provide an
- 44 estimated breakdown of the \$2.9 million by the type of costs captured in
- 45 this amount by project phase and by year.

PUB-NP-007

46
 47 In the Customer Service Continuity Plan, Attachment C, Accounting
 48 Assessment, Newfoundland Power is proposing to use the guidance in ASC
 49 980 Regulated Operations, paragraph 980-05-5, which says that regulators

1 may approve allowable costs for rate-making purposes in a different period
 2 than the costs would be charged to expense by an unregulated entity.
 3 Newfoundland Power is proposing that with Board approval, the general
 4 project costs of \$2.9 million would be capitalized with the total project costs
 5 and recovered from customers over the life of the system instead of being
 6 expensed as incurred. Newfoundland Power notes that this proposal would be
 7 similar to the Company's treatment of General Expense Capitalized ("GEC").
 8

9 Please provide the estimated impact on revenue requirement if the general
 10 project costs of \$2.9 million are:

- 11 i. expensed as incurred over the term of the project and;
- 12 ii. capitalized once the project is completed and included in rate base as
 13 proposed.

14
 15 **PUB-NP-008** Did Newfoundland Power consider the use of a deferral account for the
 16 recovery of the \$2.9 million in costs over a shorter period of time as opposed
 17 to having these costs included in rate base and recovered over the life of the
 18 project? Please explain if this could be an alternative for the recovery of these
 19 costs. If not, please explain why.
 20

21 **PUB-NP-009** Has Newfoundland Power undertaken an analysis to determine whether any of
 22 its hydro production facilities should be retired in the near to medium-term
 23 (e.g., twenty years)? If yes, please include the latest analysis.
 24

25 **PUB-NP-010** Please describe the impact, if any, that the completion of the Muskrat Falls
 26 Project is anticipated to have on the future role of Newfoundland Power's
 27 hydro production facilities.
 28


29 **PUB-NP-011** It has been reported that the St. John's Airport Authority has paused the
 30 expansion project planned for the airport.
 31 i. Does the pausing of the Airport Expansion change the electrical load that
 32 is used in the St. John's North-Portugal Cove System Planning Study and
 33 if so, is it enough of a change to delay the capital program?
 34 ii. Does the pausing of the Airport Expansion have any other impact on the
 35 St. John's North-Portugal Cove System Planning Study or the capital
 36 program?
 37

38 **PUB-NP-012** Newfoundland Power (Volume 2, Tab 6.2 2021 System Upgrades, page 1)
 39 states that approximately 77% of the capital expenditures for the 2021 System
 40 Upgrades result from the need to ensure continued vendor support. An
 41 example of this type of expenditure is referenced on page 4 where the current
 42 Outage Management System version was implemented in 2019 and will no
 43 longer be supported by the vendor as of July 2021. Please describe the
 44 practice Newfoundland Power follows when evaluating the version of
 45 software to be implemented to better ensure continued vendor support.

DATED at St. John's, Newfoundland this 19th day of August, 2020.

BOARD OF COMMISSIONERS OF PUBLIC UTILITIES

Per


Cheryl Blundon
Board Secretary